The Department for Children and Families Office of Economic Opportunity (OEO) has awarded approximately $10.5 million in federal1 and state funding in State Fiscal Year 2022 under the Housing Opportunity Grant Program (HOP) to thirty-five non-profit organizations across Vermont.

The Housing Opportunity Grant Program provides funding to operate emergency overnight shelter; provide essential services to shelter guests; provide transitional housing where appropriate; rapidly re-house homeless individuals and families; prevent individuals and families experiencing a housing crisis from becoming homeless; implement coordinated entry to streamline client access to resources; and administer the Homeless Management Information System (HMIS).

The prior program year was significantly impacted by the COVID-19 pandemic. To comply with public health requirements, bed capacity was reduced in several emergency shelter programs while hours of operation were extended in many others; most seasonal shelters did not open at all during the 2020-21 winter season. Motel-based services and outreach grew significantly. This year seasonal shelters have planned to re-open and emergency shelters have increased capacity from what it was during the Emergency Order. Increased funding to the Housing Opportunity Grant Program will support the expansion of emergency shelter projects as well as ongoing outreach and motel-based services to Vermonters experiencing homelessness.

The Housing Opportunity Grant Program operates within the Home Together, Federal Strategic Plan to Prevent and End Homelessness and the Vermont Plan to End Homelessness. The primary goals of the Housing Opportunity Grant Program remain to:

- Decrease the number of individuals and families experiencing homelessness;
- Shorten the length of time people experience homelessness;
- Reduce the number of individuals and families returning to homelessness; and
- Prevent people from becoming homeless.

A guiding principle of the Housing Opportunity Grant Program is to tie homeless assistance activities to permanent housing through systems, practices, and initiatives that are informed by data and proven approaches. While the program will continue to address the needs of homeless people in emergency

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1 Federal funds are primarily from the US Department of Housing and Urban Development (HUD) Emergency Solutions Grant Program (ESG). The Vermont Consolidated Plan outlines the activities and objectives for use of ESG funds. Additional federal sources are noted separately. Some federal funds are from the HUD Continuum of Care Grant Program and awarded under a separate subrecipient grant agreement, although included in the HOP Award Summary.
or transitional shelters, the focus is to assist people to quickly regain stability in permanent housing after experiencing a housing crisis or homelessness.²

OEO works in close partnership the Vermont Coalition to End Homelessness and the Chittenden County Homeless Alliance to ensure that state and federal resources are targeted to have the strongest collective impact. The organizations receiving awards work as part of their local homeless continuum of care (CoC) to coordinate services and housing for Vermonters experiencing homelessness in their community. The HOP Awards Summary is organized to reflect these local Continua of Care. For more information about Vermont’s Continua of Care visit www.helpingtohousevt.org.

Housing Opportunity Grant Program funding is awarded to support one or more strategies:

- **Emergency Shelter**: Operations and/or Essential Services (including Emergency Apartments)
- **Homelessness Prevention**: Services, Relocation & Stabilization Assistance, Rental Assistance
- **Rapid Re-housing**: Services, Relocation & Stabilization Assistance, Rental Assistance
- Innovation and **Coordinated Entry**
- **Transitional Housing**, where shown to be the most effective strategy
- **Homeless Management Information System (HMIS)**³

Grantees are allowed up to 10% of their award to support administration through a federally approved or *de minimis* indirect rate.

Eligibility for services and assistance is determined by an individual or family’s housing status. In general, emergency shelter, rapid re-housing and transitional housing serve those who meet the Vermont Agency of Human Services (AHS) and US Housing Urban Development (HUD) definition of homelessness. Homelessness prevention assistance is available to those who meet the AHS and HUD definition of “at risk of homelessness” as well as income guidelines.⁴

This year, thirteen organizations are receiving funding to support Coordinated Entry services to help connect people quickly to needed homeless assistance through a standardized assessment and referral process. Support for Coordinated Entry is funded in part through a HUD Continuum of Care grant. Coordinated Entry funds also support Housing Navigation Services to support homeless households with housing search and placement.

Organizations that received funding to provide Homelessness Prevention & Rapid Re-housing services provide the following to help households relocate or stabilize in housing:

- **Housing Search and Placement**, including work with nonprofit and private landlords
- **Housing Stability Case Management**, including follow-up and connection with post-lease supportive services
- **Landlord-Tenant Mediation**

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² HUD HEARTH Emergency Solutions Grants Program, Interim Regulation, [https://www.hudexchange.info/resource/1927/hearth-eyJpbmciOiJsb2dpbi10eXBlIiwiZXhwIjoiMjM2MjQ0MzA4NTIwOTY5NTc5IiwicGF5Zml0cyI6eyJ0eXBlIjoiYiIsImFwcDoiNzMyMzg2NDE5NzU0IiwiZGltaXplIjoid2l2ZSIsImlhdCI6MTY2ODgyNzg5OCwidmFsdWsiOiJ3aXRoIn0/-program-and-consolidated-plan-conforming-amendments/](https://www.hudexchange.info/resource/1927/hearth-eyJpbmciOiJsb2dpbi10eXBlIiwiZXhwIjoiMjM2MjQ0MzA4NTIwOTY5NTc5IiwicGF5Zml0cyI6eyJ0eXBlIjoiYiIsImFwcDoiNzMyMzg2NDE5NzU0IiwiZGltaXplIjoid2l2ZSIsImlhdCI6MTY2ODgyNzg5OCwidmFsdWsiOiJ3aXRoIn0/-program-and-consolidated-plan-conforming-amendments/)

³ In the case of programs serving victims of domestic or sexual violence, funds support participation in a comparable separate system.

• Follow-up or Supportive Services to Help Maintain Housing
• Money Management/Credit Repair
• Tenant Education

Homelessness Prevention & Rapid Re-Housing Financial and Rental Assistance include the following; specific availability varies by organization and community:

• Financial Assistance: security deposits, utility deposits/payments, last month’s rent, moving costs
• Rental Arrears, up to 3 months
• Short Term Rental Assistance, up to 3 months
• Medium Term Rental Assistance, up to 24 months
Addison County Continuum of Care

Champlain Valley Office of Economic Opportunity (CVOEO) $135,626
Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Housing Navigation, Innovation
Partial support for one full-time housing specialist (.75 FTE)
RentRight, an education program combining tenant information, financial capability and housing assistance; RentRight program staff (.4 FTE) split between Chittenden, Franklin and Addison Counties
Rapid Re-Housing Financial & Rental Assistance: $9,610
Homelessness Prevention Financial & Rental Assistance: $59,034

Charter House Coalition $131,015
Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment and Housing Navigation
Operation of a year-round emergency shelter in Middlebury providing at least 23 beds for adults
Support for Coordinated Entry and Essential Services staffing (1.07 FTE)

HOPE $82,190
Strategies: Homelessness Prevention, Rapid Re-housing, Innovation
Partial support for a full-time housing specialist, full-time services manager, and support staff (1.17 FTE)
Rapid Re-Housing Financial & Rental Assistance: $8,250
Homelessness Prevention Financial & Rental Assistance: $10,925

John Graham Housing & Services $242,751
Strategies: Emergency Shelter Operations & Essential Services, Rapid Re-housing
Partial support for three full-time Service Coordinators (2.5 FTE)
Operation of the Main Street year-round emergency shelter in Vergennes with capacity of 16 beds (6 rooms) for adults and families with children
2 units (5 bedrooms total) of emergency apartment housing in Addison County
Bennington Housing Solutions Team

Project Against Violent Encounters (PAVE) $124,704
Strategy: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment
Operation of a year-round emergency shelter with capacity of 5 rooms for individuals and families fleeing violence
Coordinated Entry Specialist (.5 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)
Motel pool funds for overflow capacity and services (.75 FTE), to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Bennington County Coalition for the Homeless $315,985
Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Housing Navigation
Partial support for several shelter staff (5.2 FTE), operation of two facilities providing year-round emergency shelter in Bennington with capacity of 16 beds for adults (966 Main) and 9 units) for adults and families with children (Thatcher House)
Coordinated Entry staffing (.5 FTE)
*New funding supports the transition to 24/7 emergency shelter operations

BROC – Community Action in Southwestern Vermont $197,719
Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Assessment and Navigation
Partial support for two full time housing navigator positions (1.7 FTE)
Rapid Re-Housing Financial & Rental Assistance: $10,000
Homelessness Prevention Financial & Rental Assistance: $25,000
**Brattleboro Area Continuum of Care**

**Brattleboro Housing Authority**  
$36,898  
Strategies: Rapid Re-Housing, Innovation  
Rapid Re-Housing Rental Assistance: $32,018

**Groundworks Collaborative**  
$678,789  
Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry  
Assessment, Innovation  
Full-time Shelter Case Manager (1 FTE) and operation of a year-round emergency shelter in Brattleboro with capacity of 27 beds for adults and families with children  
Landlord Liaison (.33 FTE) to support landlord outreach and housing placement  
Coordinated Entry Specialist (.67 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)  
Shelter operation and essential services (shelter coordination and staffing 8.75 FTE) for shelter in Brattleboro (opening November) with capacity of 34 beds for adults  
*New funding supports the opening of the 34-bed emergency shelter

**Southeastern Vermont Community Action (SEVCA)**  
$207,030  
Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Housing Navigation  
Partial support for two full-time housing case managers and senior housing specialist (1.65 FTE)  
Rapid Re-Housing Financial & Rental Assistance: $15,000  
Homelessness Prevention Financial & Rental Assistance: $45,000

**Women’s Freedom Center**  
$189,295  
Strategies: Emergency Shelter Operations & Essential Services, Motel Pool  
Operation of a year-round emergency shelter with capacity of 12 rooms for individuals and families fleeing violence  
Motel pool funds for overflow capacity and services (1.4 FTE) to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

**Youth Services**  
$20,500  
Strategy: Transitional Housing  
Transitional Living Program: 1 unit with 3 rooms for unaccompanied youth with support services staff (.07 FTE)
**Chittenden Homeless Alliance**

**ANEW Place**

- Strategies: Emergency Shelter Operations & Essential Services
- Operations support year-round emergency shelter with capacity of 50 beds for adults (28 rooms)
- Partial support for shelter staff (7.5 FTE)
- Support for full-time shelter coordinator and case manager (2 FTE)
- *New funding supports the new year-round emergency shelter (previously a seasonal shelter)*

**Burlington Housing Authority**

- Strategy: Rapid Re-housing
- Support for two full-time Housing Retention Specialists (2 FTE)
- *New funding supports doubling the capacity of this program*

**Champlain Valley Office of Economic Opportunity (CVOEO)**

- Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Housing Navigation, Innovation
- Partial support for three full-time housing specialists (2.4 FTE)
- RentRight, an education program combining tenant information, financial capability and housing assistance; RentRight program staff (.4 FTE) split between Chittenden, Franklin and Addison Counties
- Rapid Re-Housing Financial & Rental Assistance: $132,544
- Homelessness Prevention Financial & Rental Assistance: $353,856
- Partial support for two full-time Community Outreach and Resource Advocates (.8 FTE)
- *New funding supports the Community Outreach and Resources Advocates*

**Committee on Temporary Shelter (COTS)**

- Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment and Navigation, Homelessness Prevention, Rapid Re-housing
- Partial support for shelter staff (5.3 FTE); operation of three year-round emergency shelters in Burlington with capacity of 36 beds for adults and 15 rooms for families with children. Partial support for housing navigators, housing resource specialists, a full-time Housing Resource Coordinator and Assistant Coordinator (6.45 FTE)
- Rapid Re-Housing Financial & Rental Assistance: $16,000
- Homelessness Prevention Financial & Rental Assistance: $20,000

**Spectrum Youth & Family Services**

- Strategy: Emergency Shelter Operations, Essential Services, Rapid Re-housing Apartments & Services
- Operation and services for a year-round emergency shelter in Burlington with 8-bed capacity for unaccompanied youth
- Essential Services & Rapid Re-housing Services staffing (3.3 FTE)
Steps to End Domestic Violence  

$402,111

Strategies: Emergency Shelter Operations & Essential Services, Homelessness Prevention & Rapid Re-Housing Services, Coordinated Entry Navigation

Partial support for multiple staff: Director of Housing Services, Emergency Housing Advocates, Housing Retention Advocates, per diem Advocates (5.2 FTE); operation of a year-round emergency shelter with capacity of 21 rooms (42 beds) for individuals and families fleeing violence; onsite services for those staying in shelter and publicly funded motels

*New funding supports the new year-round emergency shelter with expanded capacity from previously shelter location
Franklin/Grand Isle Housing Solutions

Champlain Valley Office of Economic Opportunity (CVOEO) $235,186
Strategies: Homelessness Prevention, Rapid Re-housing, Innovation, Coordinated Entry Assessment, Coordinated Entry Navigation
Partial support for one full-time housing specialists (.9 FTE)
RentRight, an education program combining tenant information, financial capability and housing assistance; RentRight program staff (.4 FTE) split between Chittenden, Franklin and Addison Counties
Coordinated Entry Specialist (.45 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)
Rapid Re-Housing Financial & Rental Assistance: $39,247
Homelessness Prevention Financial & Rental Assistance: $56,477

Samaritan House $245,243
Strategies: Emergency Shelter Operations & Essential Services
Support for on call and evening coverage, full-time case manager, full-time wrap around services specialist, direct services manager (3 FTE)
Operation of a year-round emergency shelter in St. Albans with capacity of 22 for individuals and families with children
*New funding supports motel-based services

Voices Against Violence (CVOEO) $305,889
Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment
Partial support for housing advocate and program advocate (.87 FTE), operation of a year-round emergency shelter with capacity of 5 rooms (12 beds) for individuals and families fleeing violence
Coordinated Entry Specialist (.5 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)
Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district
Lamoille Valley Housing & Homeless Coalition

Capstone Community Action $232,407
Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Assessment, Coordinated Entry Navigation
Coordinated Entry Specialist (.5 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)
Partial support of two full time family development housing counselors, coordinated entry specialists (1.8 FTE)
Rapid Re-Housing Financial & Rental Assistance: $8,000
Homelessness Prevention Financial & Rental Assistance: $19,000

Clarina Howard Nichols Center $82,038
Strategies: Emergency Shelter Operations & Essential Services, Motel Pool, Coordinated Entry Assessment
Partial support for a full-time Shelter Coordinator (.65 FTE), operation of a year-round emergency shelter with capacity of 7 rooms (13 beds) for individuals and families fleeing violence
Coordinated Entry Specialist (.48 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)
Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district

Lamoille Community House $154,731
Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Housing Navigation
Partial support for Executive Director, Shelter Manager, Shelter Day Staff, Housing Navigator (3 FTE),
Operation of a seasonal shelter with 12 beds for adults
*New funding supports capacity for services year-round, including motel-based services
Northeast Kingdom Continuum of Care (Caledonia & Essex Counties) & Orleans Continuum of Care

Northeast Kingdom Community Action $433,097
- Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Assessment, Emergency Apartments
- Housing specialists across programs (2.7 FTE)
- Emergency apartments (7 units) for individuals and families
- Rapid Re-Housing Financial & Rental Assistance: $47,000
- Homelessness Prevention Financial & Rental Assistance: $47,000
- Coordinated Entry Specialist (1.3 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

Northeast Kingdom Youth Services $41,992
- Strategy: Transitional Housing, Coordinated Entry Housing Navigation
- Transitional Living Program: 1 unit with 2 rooms for unaccompanied youth with support services and Coordinated Entry Housing Navigation staff (.5 FTE) onsite and in the community
- *New funding supports new Coordinated Entry Housing Navigation capacity

Umbrella $203,514
- Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment
- Partial support for two full-time Housing Advocates (.75 FTE), maintain year-round capacity of 11 rooms (18 beds) of emergency shelter for individuals and families fleeing violence
- Coordinated Entry Specialist (1 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)
- Motel pool funds for overflow capacity to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district
Rutland County Continuum of Care

**BROC – Community Action in Southwestern Vermont** $167,277

Strategies: Essential Services, Coordinated Entry Assessment and Navigation

Coordinated Entry staffing (.3 FTE)

Two full-time Field Services Navigators to provider motel-based essential services

*New funding supports the motel-based services

**Dodge House** $48,700

Strategy: Transitional Housing & Services

A full-time housing director/case manager (1 FTE); operation of a year-round transitional housing facility with capacity of 8 rooms for Veterans experiencing homelessness

**Homeless Prevention Center** $412,674

Strategies: Homelessness Prevention, Rapid Re-housing, Innovation, Coordinated Entry Assessment, Emergency Apartments, Coordinated Entry Navigation

Partial support for six positions (4.175 FTE)

Innovation: Housing mitigation funds (“risk pool”); and a Landlord Liaison (.5 FTE) to support landlord outreach and housing placement

Rapid Re-Housing Financial & Rental Assistance: $50,000

Homelessness Prevention Financial & Rental Assistance: $50,000

3 Emergency Apartments for individuals and families

Coordinated Entry Specialist (.92 FTE) to streamline client access to resources (HUD CoC funding, separate grant agreement)

**New Story Center** $373,359

Strategies: Emergency Shelter Operations, Motel Pool

Operation of a year-round emergency shelter with capacity of 9 rooms (20 beds) for individuals and families fleeing violence

Motel pool funds for overflow capacity and services (1.6 FTE) to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district
Upper Valley Continuum of Care (includes Randolph Area Housing Task Force)

**Capstone Community Action**

$121,683

- Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Navigation
- Partial support for a full-time housing counselor (1.2 FTE)
- Rapid Re-Housing Financial & Rental Assistance: $4,000
- Homelessness Prevention Financial & Rental Assistance: $16,000

**Southeastern Vermont Community Action (SEVCA)**

$68,993

- Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Navigation
- Partial support for a full-time housing case manager and senior housing specialist (.65 FTE)
- Rapid Re-Housing Financial & Rental Assistance: $5,000
- Homelessness Prevention Financial & Rental Assistance: $15,000

**Upper Valley Haven**

$364,427

- Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Assessment and Housing Navigation
- Operation of two year-round emergency shelters in Hartford with capacity of 66 beds (18 rooms) for adults (Hixon House) and for families with children (Byrne House)
- Operation of seasonal shelter with capacity of 25 beds
- Partial support for two full-time service coordinators (1FTE).
- Partial support for two full-time housing navigators (1 FTE)
- Partial support for seasonal shelter staff (1.15 FTE)
- Partial support for a Coordinated Entry Specialist (.65 FTE) position to support local partnership work to streamline client access to resources (HUD CoC funding, separate grant agreement)
- *New funding supports re-opening of seasonal shelter and expanded capacity for motel-based services*
**Washington County Continuum of Care**

**Capstone Community Action**

$413,993

- Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Assessment, Emergency Apartments, Coordinated Entry Navigation
- Two full-time housing counselors (2 FTE)
- Coordinated Entry: partial support for Coordinated Entry Specialist and Housing Navigator (.5 FTE) to streamline client access to resources (HUD CoC funding in separate grant agreement)
- Rapid Re-Housing Financial & Rental Assistance: $9,000
- Homelessness Prevention Financial & Rental Assistance: $17,000
- 6 units of emergency apartments for families with children with 1 FTE of services

**Circle**

$20,830

- Strategies: Emergency Shelter Operations & Essential Services
- Partial support for a full-time Shelter Coordinator (.15), operation of a year-round emergency shelter with capacity of 6 rooms (12 beds) for individuals and families fleeing violence

**Good Samaritan Haven**

$829,687

- Strategies: Emergency Shelter Operations & Essential Services, Coordinated Entry Housing Navigation
- Partial support for shelter staff and House Manager (5.75 FTE), operation of a year-round emergency shelter in Barre with capacity of 23 beds for adults
- Partial support for operation of year-round shelter apartments in Montpelier (10 beds) for single adults and families; staffing for House Manager (.5 FTE)
- Partial support for shelter staff (1.9 FTE), operation of a year-round emergency shelter in Berlin with capacity of 35 beds for adults
- Support for House Manager and Housing Case Manager (2 FTE), operation of year-round shelter in Barre Town with capacity for 15 beds for adults
- *New funding supports the Berlin and Barre Town expansion*
Windsor-Windham Continuum of Care

Southeastern Vermont Community Action (SEVCA) $39,318
Strategies: Homelessness Prevention, Rapid Re-housing, Coordinated Entry Navigation
Partial support for a full-time family services worker and senior housing specialist (.4 FTE)
Homelessness Prevention Financial & Rental Assistance: $4,000
Rapid Re-housing Financial & Rental Assistance: $4,000

Springfield Supported Housing $287,982
Strategies: Homelessness Prevention, Rapid Re-housing, Emergency Apartment, Coordinated Entry Assessment, Coordinated Entry Navigation
Support for a full-time Housing Case Manager, Housing Navigator, and partial support for full-time Assistant Director (2.5 FTE)
Rapid Re-Housing Financial & Rental Assistance: $14,560
Homelessness Prevention Financial & Rental Assistance: $30,900
Three Emergency Apartments for individuals and families
Coordinated Entry staffing (1 FTE) to streamline client access to resources
*New funding supports expansion of emergency apartments

Windsor County Youth Services $15,000
Strategy: Emergency Shelter Operations
Operation of a year-round emergency shelter with capacity of 4 beds (out of 16 total) for unaccompanied youth at either Mountainside House and House at 20 Mile Stream

Women’s Freedom Center $82,480
Strategies: Motel Pool, Essential Services
Motel pool funds for overflow capacity and services (.25 FTE) to meet the full emergency shelter need for all persons fleeing domestic/sexual violence in the district
Statewide or Multiple Regions

Institute for Community Alliances $177,234
- HMIS system operation, administration, data entry, and oversight, plus licensing fees for HOP grantees

Vermont Network Against Domestic & Sexual Violence $74,993
- Strategies: Homelessness Prevention, Rapid Re-housing, HMIS Comparable
- Rapid Re-Housing Financial & Rental Assistance: $14,000
- Homelessness Prevention Financial & Rental Assistance: $43,000
- Funds support the work of Network partners statewide

Vermont State Housing Authority $34,000
- Annual award for AHS Housing Inspections
Housing Opportunity Grant Program – Program Performance Measurement

Grantee’s individual performance measures will be structured around one or more of the following indicators:

1) Preventing Homelessness

The number of households at risk of homelessness assisted, the percentage whose housing is stabilized within 28 days (target 70%), the average length of time from program entry until housing was stabilized; AND the percentage of households who remain stably housed for at least 90 days following the intervention (target 70%).

2) Connecting Homeless Households with Essential Services

The percentage of homeless households in emergency shelter, transitional housing, or publicly-funded motels who meet with a case manager or program equivalent within 3 days of referral (target 90%).

3) Increasing Income and Access to Mainstream Benefits for Homeless Households

The number of homeless households receiving case management and:

- the percentage who subsequently attain employment OR are enrolled in an educational or training program, OR qualify for cash or non-cash benefits (e.g., Reach-Up, SSI, General Assistance, VA, 3SquaresVt, etc.) within 90 days of referral (target 70%);
- the percentage who subsequently are stabilized in transitional or permanent housing within 90 days (target: 70%) AND the percentage of these formerly homeless households who continue to be stably housed for at least 90 days (target 70%).

4) Rapidly Re-Housing Homeless Families and Individuals / Retention of Housing

The number of homeless households assisted, the percentage re-housed in permanent housing within 28 days (target: 70%), the average length of time from program entry until housing was stabilized, AND the percentage of formerly homeless households who continue to be stably housed for at least 90 days (target 70%).

For those served by Transitional Housing:

At least 70% of households exiting the program will exit to permanent housing; AND 70% of these formerly homeless households who continue to be stably housed for at least 90 days.

For Youth Programs:

At least 70% of youth exiting the program will have “safe exits” as defined by one of the following categories: College, Friends, Home with Family, Independent Living, Job Corps, Military, Relative’s Home, or Residential Treatment/Rehab. AND At least 70% of the above youth with a safe exit, will continue to be stably housed for at least 90 days.
System Performance Measurement

A critical aspect of achieving HOP objectives is a focus on viewing the local homeless response as a coordinated system of homeless assistance options rather than separate programs and funding sources that operate independently in a community. In alignment with unfolding federal and State expectations, the Office of Economic Opportunity is committed to working in partnership with the Vermont Coalition to End Homelessness and the Chittenden Homeless Alliance to measure performance as a coordinated system. These include measures such as:

- The length of time individuals and families remain homeless;
- The extent to which individuals and families who leave homelessness experience additional episodes of homelessness;
- The thoroughness of grantees in reaching homeless individuals and families;
- The overall reduction in the number of homeless individuals and families;
- Jobs and income growth for homeless individuals and families;
- Success at reducing the number of individuals and families who become homeless;
- Successful housing placement to or retention in a permanent housing destination.

Vermont Local SPMs — Institute for Community Alliances (icalliances.org)